

FEI Chicago Chapter February Dinner Meeting

When:
Thursday
February 16, 2012

Program:
5:30pm Cocktails
6:15pm Dinner
7:00pm Program

Where:
The Metropolitan Club
Michigan Room
66th Floor, Willis Tower
233 S. Wacker Drive
Chicago

Free to dues paying
Chicago Chapter
members. Guest fee is
\$75. [Click here to register](#)
& pay with a credit card.

Advance Reservations are
Required! Please RSVP
to the FEI Chicago
Chapter Office at
312-263-1661 or
info@feichicago.org by
Monday, February 13.

FEI Chicago Chapter
216 W. Jackson Blvd.
Suite 625
Chicago, IL 60606
312-263-1661
info@feichicago.org



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Thursday, February 16 Dinner Meeting and Student Awards Night "Economic Outlook for 2012"

**Stuart G. Hoffman, Senior Vice President & Chief Economist
PNC Financial Services Group**

We hope you will join us for this informative presentation as Mr. Hoffman provides his 2012 Economic Outlook for the US and the Chicago Economy. In addition, the FEI Chicago Chapter will present their student awards.

Stuart G. Hoffman is senior vice president and chief economist for The PNC Financial Services Group and serves as the principal spokesperson on all economic issues for PNC. Hoffman was recognized as the most accurate forecaster for 2004 by *BusinessWeek* and the second most accurate economic and interest rate forecaster for 2006 by *USA Today*. In addition, he was named one of the top forecasters in the *Wall Street Journal* economic survey covering the 1988 to 2010 period.

Hoffman joined PNC in 1980 after a six-year tenure with the Federal Reserve Bank of Atlanta. He became vice president and senior economist for PNC in 1987 and was elected senior vice president and chief economist in 1991.

He is frequently quoted in *The Wall Street Journal*, *The New York Times* and *Barron's*. He is a regular guest on

CNBC, *Bloomberg TV* and *The Wall Street Journal Radio Report*. In addition, he is regularly interviewed by the *Associated Press* and *Reuter's* news wire services. He is often quoted in regional media such as the *Pittsburgh Post-Gazette* and the *Philadelphia Inquirer*.



Hoffman is currently serving as chairman of the American Bankers Economic Advisory Committee. He also serves on the board of directors of the Economic Club of Pittsburgh - the local chapter of National Association for Business Economics (NABE). He is a past president of the National Association for Business Economics.

Hoffman is a 1971 graduate of Pennsylvania State University. He received a master's degree in 1973 and a doctorate degree in economics in 1975, both from the University of Cincinnati, where he was a Charles Phelps Taft Memorial Fellow. In 2004, the University of Cincinnati honored him as a Distinguished Alumnus and in 2011 presented him with The Carl Lindner Award for Outstanding Business Achievement.

Professional Development

Date:

Thursday, February 16, 2012

Time:

Refreshments and

Registration begin at 3:00pm

First Program 3:30 – 4:30pm

Second Program 4:30 – 5:30pm

Place:

The Metropolitan Club

(Willis Tower)

66th Floor, Michigan Room

233 S. Wacker Drive

Chicago

Fee:

Free to Chicago Chapter

Members; \$25 for Guests;

Free to Eligible Prospective

Member Guests with Advance

Registration & Contact

Information

RSVP By:

Monday, February 13, 2012

First Session 3:30 – 4:30pm

Factory Physics Science and Applications for Financial Executives

Speaker: Edward S. Pound, Chief Operations Officer, Factory Physics Inc.

In a recent FEI article, Robert C. Butler, a FEI Hall of Fame member, said, “When I started in finance, the financial function tended to be isolated, separated from the business itself. Today’s CFO has become a key member of the C-suite and has to really learn the business.” This FEI presentation will provide valuable information which will enhance the financial executive’s ability to advance both their company’s performance and their own careers.

Financial Strategy and Financial Management are the essentially the design, implementation, and control of a company’s financial resources to achieve the company’s financial and marketing goals. Operations Strategy and Operations Management are essentially the design, implementation, and control of a company’s capacity, inventory, response time, and variability to achieve financial and marketing goals. The award-winning book “Factory Physics” provides a ground-breaking approach enabling executives and managers to use practical science and applied math for accelerating financial performance of operations to achieving sales and marketing goals. Ed Pound will provide an overview of Factory Physics science and applications for financial executives. Science provides predictability in finance, operations, and marketing. Predictability provides profitable results and credibility which provide control and advancement for executives and managers. Examples from over 15 years of application of the concepts in industry will be provided.

Edward S. Pound is Chief Operations Officer at Factory Physics Inc. Ed works with executives to apply practical science and applied mathematics to accelerate performance and achieve clients’ financial and marketing goals. With a deep background in manufacturing and supply chain operations, Ed has helped pioneer the advanced benefits that the practical science of Factory Physics principles brings to the industry. He holds bachelor of science and master of science degrees in mechanical engineering from the University of Alabama. He has earned a master of business administration degree from the Kellogg Graduate School of Management at Northwestern University and a master of engineering management degree from the Robert R. McCormick School of Engineering and Applied Science at Northwestern University.

Second Session 4:30 – 5:30pm

Finance Modernization: Streamlining Processes and Systems

Speaker: John O’Rourke, VP Product Marketing, Oracle Corporation

The Office of Finance continues to face mounting pressures both internally and externally. The external environment includes increasing risk and regulation, market volatility and more demanding stakeholders. Internally there is pressure to improve forecast accuracy, manage resources and margins, as well as demand for better management information. In this session, John O’Rourke, VP for Oracle, will review industry best practices in financial systems and processes that can help finance executives move beyond Finance Transformation to Finance Modernization to achieve success in today’s global economy.

John O’Rourke is Vice President of Product Marketing at Oracle Corporation, focusing on EPM products. With a background in accounting and finance, John has over 25 years of experience in the software industry, and 14 years of experience in Product Marketing at Hyperion and Oracle. He has worked with many customers and partners on financial reporting and planning initiatives and has spoken and written on many topics in enterprise performance management such as IFRS, XBRL and Sustainability Reporting. John has also held positions in strategic marketing and product marketing at Dun & Bradstreet Software, and Kenan Systems. John has a BS degree in accounting from Bentley University and an MBA from Boston College.

Chicago CFO of the Yearsm Awards



Mary Jo Ardizzone
Event Chair

Diversity Committee



Phil Maughan (right) FEI Chicago
Treasurer, celebrating at the Chicago
United Bridge Awards.

From Event Chair Mary Jo Ardizzone

As the Chicago CFO of the Yearsm Awards will now become a fixture on the FEI Chicago Chapter calendar during early November, our thoughts move from the celebration we shared with more than 600 attendees during 2011 (photos are being added regularly to our www.chicagocfo.org website) into planning for an even better event in 2012. To baseline ourselves, this event was designed to do the things we do best – celebrate the achievements of the very best financial professionals in our community in a format that is highly conducive to networking. We've heard from several of our attendees that this was the best networking event they had been to all year! In addition, our award winners have let us know how honored and proud they were to receive their Chicago CFO of the Yearsm Award.

Anyone can find lightning in a bottle once. The challenge for us is to build on our success and make this event a part of the Chicago financial landscape. We are well on our way to doing that! Thanks to our members who supported our CFO of the Year awards. They know the value this signature event brings to our chapter and to our membership. We invite and encourage all our members to become part of this annual event going forward. As 2012 rolls along, you will find updates in this space. I urge you to share the word and the website with your friends, colleagues, vendors, customers and partners. Talk to our committee members or chapter board members about the event. Plan on joining us in November, 2012. FEI is defined by its people, its members and sponsor partners. That is the asset, the strength of our chapter, and the ability for our chapter to bring benefits to our community. We all win when good programs succeed, and I joined this committee as chairperson because that is what the Chicago CFO of the Yearsm program is all about. I have no doubt that, together, we will deliver another outstanding awards event in 2012!

FEI Chicago Members Phil Maughan, Rich Kuzmar and Carla Carstens recently joined more than 1,000 supporters to celebrate corporate diversity and inclusion at Chicago United's Bridge Awards Dinner at the Hilton Chicago. The dinner culminated a day of enrichment and best-practice lessons for senior executives. The Bridge Awards dinner recognized the 2011 Chicago United Business Leaders of Color, 45 men and women of color identified by the business organization as strong candidates for Fortune 1,000 corporate directorships. Patricia Hemingway Hall, President and CEO of Health Care Service Corporation, received the Bridge Award for her efforts to advance diversity and inclusion. The award represents the first national award that honors a CEO who is an advocate for multiracial diversity in corporate governance and executive level management.

Dinner attendees included Illinois Gov. Pat Quinn and Cook County Board President Toni Preckwinkle who shared their remarks about the positive work Chicago United has done throughout the local business community. Held in November, the Awards Dinner and Changing Color of Leadership conference were presented by PNC Bank.

Chicago United supports the business community's need to maximize the use of corporate and entrepreneurial talent and brings together diverse senior business leaders to break through barriers to realize the benefits of diversity and inclusion. It provides an environment where racially diverse CEOs and executive level management can share common experiences to promote multiracial leadership in governance, management, and business partnerships while delivering best practices for diversity practitioners and building relationships among leaders who share common values.

In addition, FEI Chicago's Diversity Committee is working to increase the Chapter's racial and gender diversity by establishing stronger ties with our partners at the National Association of Black Accountants (NABA), Association of Latino Professionals in Accounting and Finance (ALPFA) and FEI Chicago's SPA (Strategic Professional Alliance). We encourage you to attend:

Building Latina Leaders

Monday, February 13

5:00 – 9:00 p.m.

The Federal Reserve Bank of Chicago

230 South LaSalle, Chicago

Join ALPFA in Celebrating Ten Years of Outstanding Female Leadership at Their Women of ALPFA and ALPFA Law Event. Remarkable female leaders in business and law will share their lessons learned on growing through adversity and the importance of risk-taking, mentors and self-care.

Visit www.alpfachicago.org for more information.

President's Message



FEI Chicago
Chapter President
Richard Steele

Attendance at our dinner meetings is up 25% and we are receiving great feedback from our members and guests! The single biggest driver for attendance appears to be the quality and caliber of the keynote speaker. I'm proud of the programs our chapter has offered this year:

Chicago's **Deputy Mayor Mark Angelson** addressed Chicago's Economic Development strategy and how it interacts with all of Mayor Emanuel's other initiatives to "Reinvent Government", particularly in these times of fiscal challenge. Mark was "game" for an extended question and answer session with our members and it was a great exchange.

The **Honorable David M. Walker**, Founder, President and CEO of the Comeback America Initiative, outlined some facts in connection with the role of government and its finances. It was another outstanding interaction with members and David offered a range of sensible solutions to help ensure that America stays great and the American Dream stays alive for our families and future generations of Americans.

Last month, **Harry M. Jansen Kraemer**, Executive Partner with Madison Dearborn and Clinical Professor of Management & Strategy, Kellogg School of Management, shared his wisdom regarding the principles and values for developing leadership, with lots of personal anecdotes and a particularly engaging presentation.

And of course in November our chapter hosted the inaugural **Chicago CFO of the YearSM Awards** program with more than 600 people in attendance! We recognized the exceptional performance of 22 of Chicago's finest financial professionals in their roles as corporate stewards. We've heard from several attendees that it was the best networking event of 2011 and a few of our honorees have since joined our group. Our chapter has also offered topical Career Management programs and engaging smaller breakfast meetings for members held in different locations throughout our areas so that members can strengthen ties with each other. Likewise our Women's SPA Group has been active, and our social events have been both successful and fun. Finally, our Professional Development sessions before our dinner programs have provided relevant information to our members.

Later this month our Program Committee, led by Chair Dave Burke, will host a brainstorming session to map out topics and candidates to present for the following fiscal year. It's important that FEI Chicago continue to offer programs of interest to our members. Feel free to contact me, Dave or Susan Gidley at the FEI Chicago Chapter office with any program suggestions you may have. We want to continue to build on our successes this year and offer events of value. I hope to see you at our February 16 Dinner Meeting!

And mark your calendar for our March 22 Dinner with Pete Bensen, CFO of McDonald's.

Welcome New Members

Patrick Dunne
Corporate Controller
Packaging Dynamics Corp.

Denise Feece
CFO
Coleman Cable Inc.

Kurt Goebel

Todd Jackson
Controller
Cosmo Films, Inc.

Ian Rogers
Sr. Manager
Kraft Foods Inc.

Scott Smith

Noelle Whitehead
Director, Consumer Banking &
Lending Accounting
Discover Financial Services



From Platinum Sponsor KPMG COSO Releases Proposed Update to Internal Control – Integrated Framework for Comment

The Committee of Sponsoring Organizations of the Treadway Commission (COSO) recently issued for public comment a proposed update to Internal Control - Integrated Framework. One of the most significant changes would be the codification of internal control concepts introduced in the original Framework into 17 principles and 82 associated attributes to help businesses better manage risk and improve performance. [Click here](#) for KPMG's Defining Issues discussing these reports.



From Platinum Sponsor PNC Advisory Series Webinar -- February 23 (1- 2pm CST)

PNC's upcoming webinar advisory series will held on Thursday February 23, watch for webinar details and registration at www.pnc.com/ideas. This session is co-presented by PNC and the AFP (Association for Financial Professionals).

NAPCP 13th Annual Conference -- April 16 - 19th, Atlanta, GA

PNC will sponsor, exhibit and speak at the National Association for Purchasing Card Professionals Conference in Atlanta. To register [click here](#).



HOULIHAN LOKEY

From Gold Sponsor Houlihan Lokey

Houlihan Lokey's Dr. Cindy Ma, Managing Director and Co-Head of the firm's Portfolio Valuation & Advisory Services practice has been appointed to the Technical Standards Board of the International Valuation Standards Council. For the full press release [click here](#).



From Gold Sponsor Mercer

MERCER'S 2011 NATIONAL SURVEY OF EMPLOYER-SPONSORED HEALTH PLANS - Against the backdrop of uncertainty created by health reform, employers are accelerating their efforts to bring health benefit cost under control. According to Mercer's National Survey of Employer-Sponsored Health Plans, growth in the average total health benefit cost per employee, slowed in 2011 but is expected to increase for 2012. Join us to learn about the most important trends in health benefit cost management, including the latest developments in consumerism and employee health management and how employers plan to respond to health reform provisions becoming effective in 2014. Detailed findings for local employers will be presented as well.

[Wednesday, February 22, 2012 in Rosemont](#)

[Thursday, February 23, 2012 in Chicago](#)

Questions? Contact Heather Moss at Heather.Moss@mercer.com or 312- 917-8926.



Robert Half[®]
Management Resources

From Gold Sponsor Robert Half Management Resources

Chief Financial Offices expect the financial hiring outlook to improve heading into the new year. According to the *Robert Half Q1 2012 Professional Employment Report*, CFOs are optimistic about their plans for growth in the first quarter, with a net 9% of executives planning to add full-time staff, up 4% from Q4. As the job market in accounting and finance continues to improve, organizations are hiring to relieve the burden on employees who have taken on added responsibilities over the past few years and bringing in staff who can help support growth initiatives. You can download a complimentary copy of the report at www.roberthalf.us/per.



The FEI Chicago Chapter thanks its Sponsors for their generous support!

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Membership News

New Member Breakfast Wednesday, March 7, 2012

Rosewood Restaurant
9421 W. Higgins Road, Rosemont

New Member Breakfast – Wednesday, March 7

This complimentary breakfast meeting is open to FEI Chicago Chapter new members, who have joined within the last year, our Board of Directors and Membership Committee members.

The FEI Chicago Chapter will sponsor a new member breakfast on Wednesday, March 7 at The Rosewood Restaurant, located at 9421 W. Higgins Road in Rosemont. The breakfast meeting, from 7:30 - 9:00am, will provide our new members an opportunity to meet and network with other new members of the Chapter, as well as many of our current officers, board members and Membership Committee members. We will provide an overview of the many committees, programs and special events that make our chapter such an outstanding organization.

Please RSVP by Thursday, March 1 by calling the FEI Chicago Chapter office at 312-263-1661 or send an e-mail to info@feichicago.org and include your name and company name. We look forward to welcoming our new members to our Chapter!

Calling All Retirees!

The Chicago Chapter is very fortunate to have a large group of retirees in its membership. With their wealth of experience and knowledge, our retired members are a great resource to the chapter. We are planning a program this spring geared towards retirees and are seeking volunteers to help plan the event.

If you would like to get involved, please contact Sharon Walton at sabelz@yahoo.com or 312-320-2961.

Obtaining Credit: Openness is Key

Imagine that you run a mid-size company with deep ties to an industry challenged by economic conditions. After decades of solid success, growth has stalled for reasons beyond your control – and your income statement is beginning to show it.

What do you tell your bankers?

[Click here](#) to access the article.

www.pnc.com/ideas
twitter.com/PNCNews

See us at upcoming FEI events



Strategic Professional Alliance

FEI's Strategic Professional Alliance (SPA) builds strategic relationships and social capital across FEI's women members, draws upon FEI's women members' collective knowledge, and explores areas of interest to women in financial leadership roles. The SPA holds regular breakfast workshops and social events and hosts a group on LinkedIn.

The committee is comprised of an energetic group of FEI members and sponsors: Carla Carstens, Carstens Associates; Molly Chupp, Numerate Partners; Jill Harley, CME Group; Michele Howard, Siemens; Janeen McGreal, Lee & Associates; Maggie Martensen, Freshii; Jean Salens, True Value; Randa Saleh, Hyatt; Ann Simms, American Planning Association; Sharon Walton, Peggy Notebaert Nature Museum.

If you are interested in becoming more involved with the SPA, please contact Sharon Walton at swalton@naturemuseum.org or 773-755-5180.

SPA EVENTS:

Breakfast Workshop

Thursday, February 23rd, 7:30 – 9:00am

“Emotional Intelligence: The Leadership Edge”

Presented by Regina Grund, The Mentor Group

Rosewood Restaurant, 9421 Higgins Road, Rosemont

Emotional intelligence is a better predictor of success than IQ - and a key factor in career success for leaders. This program sheds light on why the ability to manage one's emotions and build long-lasting relationships that are critical skills for leaders in today's workplace.

The Mentor Group is generously offering its EQi assessment to participants at a discounted rate of \$89. The assessment takes about 30-40 minutes to complete online and will provide participants with insights into their emotional intelligence level. Results will be discussed at the session. Participants are not required to take the assessment to attend.

Regina Grund has been recognized for helping high-achieving women leaders successfully balance work and life challenges, leading them to restored and revitalized levels of engagement both at home and at work. She specializes in self-assessment and personal branding and has helped high potential women of all levels achieve excellence for themselves and the organizations they serve. Regina holds a Masters Degree in Adult Education from Northeastern Illinois University and is certified in a wide variety of assessment instruments and programs including the MBTI and the EQi. Regina is a Reach certified Personal Brand Strategist with advanced credentials in Online Branding.

FEI Chicago Chapter LinkedIn Group

All Chicago Chapter members are invited to join us on LinkedIn.

Be part of our discussions among members.

Receive job leads from our Career Management subgroup!

Join our Women's SPA subgroup.

We hope you take advantage of this membership benefit and join our LinkedIn community.

Breakfast Meeting with Terry Savage

Tuesday, April 3rd, 7:30 – 9:00am

Hosted by the CME Group

20 S. Wacker Drive, Chicago



Terry Savage is a nationally known expert on personal finance, the markets, and the economy. She writes a nationally syndicated financial column for the *Chicago Sun-Times* and is a frequent guest on television and radio shows including CNN, NBC, and CNBC. Terry's lively presentation style entertains as well as informs, whether talking about global economics, investing techniques, or personal finances. In 2011, Terry was named a **“Top 5 Speaker”** in Economics/Finance as a result of popular votes at the Speaking.com web site.

Terry's most recent book is *The New Savage Number: How Much Money Do You Really Need to Retire?* Out in June 2011, this book was a new edition of *The Savage Truth on Money*, which was named one of the ten best money books of the year by Amazon.com when the first edition came out a decade ago.

Terry's financial expertise comes from experience. She started her career as a stockbroker, and became a founding member -- and the first woman trader -- on the **Chicago Board Options Exchange**. Savage was also a member of the **Chicago Mercantile Exchange** where she traded interest rate contracts and currency futures. She is a registered investment advisor for both stocks and futures. We hope that you will be able to join us!

FEI SPA at the Spa

Friday, April 20th

The SPA committee is busy planning the Second Annual SPA at the Spa event! Please mark your calendar to join us for some pampering and networking! Watch your e-mail and the newsletter for additional details.

FEI SPA LinkedIn Group

Women chapter members and sponsors are invited to join the SPA Group on LinkedIn (FEI Chicago Women's Strategic Professional Alliance Group)! As part of the group, you will receive information on upcoming SPA activities and have the opportunity to network with other female chapter members.

Chicago Chapter Membership Directory

The FEI Chicago Chapter will be providing an electronic membership directory for its members for 2011/2012. In order to prepare the directory with the latest member information, please visit www.financialexecutives.org and log in to review your individual information, making any necessary updates. We believe you will find the information in the directory very useful in knowing your fellow local members. Your immediate attention is appreciated. Should you have any questions, please email FEI Chicago Chapter Administrator Susan Gidley at info@feichicago.org. Thank you.

Save the Date!

FEI Chicago Chapter Spring Social Sunday, May 6, 2012 | 12:00 noon

Sunday Brunch followed by Award Winning Musical Hairspray

Members - \$20; First Guest \$30

Additional Guests - \$65

Price increases \$20pp after April 15

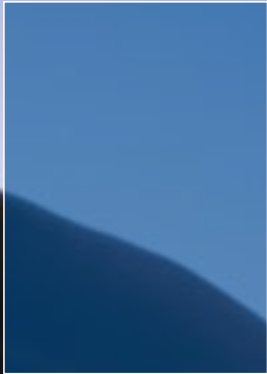
Sign up details in March newsletter

Spring Social

The Chicago chapter will have its annual spring social event on Sunday, May 6, at the Drury Lane Theatre in Oak Brook Terrace. We will have a bountiful champagne brunch, followed by a performance of the award winning Broadway musical, Hairspray. You are encouraged to bring a spouse or guest. Details and registration forms will be included in the March newsletter. Please “save the date” and plan on joining in on the fun!

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We are proud of our continuing relationship with FEI Chicago and look forward to working with you for many years to come.

For more information on how KPMG LLP can help your business, please contact [Phil Rohrbaugh](#), Chicago office managing partner or [Steve Hajdukovic](#), Chicago office Mid Market leader at 312-665-1000.

us.kpmg.com

AUDIT ■ TAX ■ ADVISORY

From our CMG Chair Vince DiRaddo

I hope you had a safe and festive holiday season and that the New Year has started off positively for all. The Career Management Group is excited about the slate of speakers we have compiled for 2012. In response to the reduction in the number of members in transition, CMG's goal in the current year is to seek out speakers on Career Management topics that assist both employed and unemployed members to continue their career successes, as well as providing a great opportunity to networking with our peers.

I'd like to thank the entire CMG Committee for their efforts and welcome our two newest members - Nick Pessimisis & Tammy Bobbitt.

The 2012 CMG meetings will continue to be the first Thursday of each month with no meeting in January, July or November (due to the CFO of the Year Awards). The next few months have a nice diverse range of speakers and topics, specifically:

February 2nd - Joseph A. Cook, Ph.D. from RHR International LLP - "Psychological Assessments and How They Are Used In Business Today"

March 1st - Joe Moawad from KPMG – "Trends in the Finance Function"

April 5th - Matt Kerr from Grant Alexander – "Using Social Media"

So mark those new 2012 calendars with the following CMG meeting dates: February 2; March 1; April 5; May 3; June 7; August 2; September 6; October 4; and December 6.

Career Management breakfast workshops are open to all chapter members. Workshops are held on the first Thursday of every month

at the Rosewood Restaurant (9421 W. Higgins Road, Rosemont). Registration begins at 7:15 am, and the workshops start at 7:45am. Please come early to network!

The Career Management Group welcomes guests! Prospective members may attend three Career Management Group breakfasts as our guest. The first meeting is free; the charge for subsequent meetings is \$25/meeting.

Registration is now required for all Career Management Group meetings! Please register with the FEI office info@feichicago.org or 312-263-1661.

The Career Management Group (CMG) Needs You!

The FEI Career Management Group Committee is seeking creative, energetic volunteers to help take the Career Management Group to the next level. Your involvement will not only help build a stronger group, it will also offer YOU the opportunity to further develop relationships with your peers, make new contacts, and gain valuable experience. If you are interested in joining the Committee, please contact Vince DiRaddo at vdiraddo@aol.com.

The Career Management Group is LinkedIn!

Over 300 job leads have been posted to the Chicago CMG LinkedIn Group. Join now and get access to these leads!

Need Finance Talent?

If you have a need for the best in financial talent, the FEI Career Management Group offers top-notch and proven candidates who possess a wide range of financial skills and are available for project and full time work. If you have an opening at your company, please contact the FEI office at info@feichicago.org or Vince DiRaddo at vdiraddoi@aol.com.

FEI Career Services

FEI National Career Center

The FEI Career Center is the portal to valuable resources for FEI members who are in transition and/or managing their careers. With a broad range of career management services and dedicated staff support as a benefit to its members. There are many useful components to assist in finding a position, seeking new employees, serving on a board and keeping up-to-date with career management through webcasts and resource information. Plus, FEI Members In-Transition can keep up-to-date with a complimentary one year subscription to Financial Management Network (FMN) providing CPE credits accessible online, anytime.

- [Job Center](#) - Enjoy exclusive access to available positions for senior-level financial executives posted by renowned executive search firms and FEI members.
- [Resume Bank](#) - Accessing the Resume Bank automatically registers you with the National Member Career Services program, and puts you on the path to a new position
- [Directors Registry](#) - Members affiliated with the registry are financial

experts and vastly qualified to assist Corporate Boards in becoming compliant with new requirements.

- [Post a Job](#)

Career News

09/13/2011 - [Hidden Jobs: How Recruiters Can Help](#)

09/13/2011 - [How's Your Elevator Pitch?](#)

09/13/2011 - [Self-Defeating Job-Search Moves to Avoid](#)

Tools for Success

Use the links below to access valuable tools to aid in your finance job search or in managing your career:

- [executive career briefcase](#)
- [career alliances](#)
- [career development workbook](#)
- [chapter leadership career services list](#)
- [SmartPros online financial training](#)

Event Calendar

February 2012

Thursday, February 2

Career Management Group Meeting

“Psychological Assessments and How They Are Used In Business Today”

Joseph A. Cook, Ph.D., RHR International LLP

Registration at 7:15am, Program begins at 7:30am

Rosewood Restaurant

9421 W. Higgins Road, Rosemont

Thursday, February 16

Professional Development Meeting

3:30pm

Student Awards & Dinner Meeting

5:30pm

Stuart Hoffman, Economist, PNC Bank

The Metropolitan Club, Willis Tower

233 S. Wacker Dr., Chicago

Thursday, February 23

SPA Women’s Group Breakfast Workshop

“Emotional Intelligence”

Presented by The Mentor Group

7:30am

Rosewood Restaurant, 9421 W. Higgins Road, Rosemont

March 2012

Thursday, March 1

Career Management Group Meeting

“Trends in the Finance Function”

Joe Moawad, KPMG

Registration at 7:15am, Program begins at 7:30am

Rosewood Restaurant

9421 W. Higgins Road, Rosemont

Wednesday, March 7

New Member Breakfast

For new members, board members and membership committee members

7:30am

Rosewood Restaurant

9421 W. Higgins Road, Rosemont

Thursday, March 22

Professional Development Meeting

3:30pm

Dinner Meeting

5:30pm

Peter J. Bensen, CFO, McDonald’s Corporation

The Hyatt Lodge at McDonald’s Campus

April 2012

Tuesday, April 3

SPA Breakfast Meeting with Terry Savage

7:30 – 9:00am

Hosted by the CME Group

20 S. Wacker Drive, Chicago

Thursday, April 5

Career Management Group Meeting

“Using Social Media”

Matt Kerr from Grant Alexander

Registration at 7:15am, Program begins at 7:30am

Rosewood Restaurant

9421 W. Higgins Road, Rosemont

Friday, April 20

Second Annual SPA at the Spa Event

Time and location TBA

May 2012

Thursday, May 3

Career Management Group Meeting

TBA

Registration at 7:15am, Program begins at 7:30am

Rosewood Restaurant

9421 W. Higgins Road, Rosemont

Sunday, May 6

Chapter Social Outing

12:00noon

Brunch, followed by the musical Hairspray

Drury Lane, Oak Brook

**Please mark your calendar for FEI Chicago’s
March 22 Dinner Meeting**

**With Peter J. Bensen, CFO, McDonald’s
Winner of the
Large Public Company
Chicago CFO of the Yearsm Award**

*(Please note this meeting will be held on the 4th
Thursday, instead of our usual 3rd Thursday)*

FEI Meeting attendees are welcome to wear business casual attire to all meetings.

Contact the FEI Chicago Office at info@feichicago.org or 312-263-1661 to register for any of these meetings.

Officers

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richard@rasteele.com

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Secretary

Carla Carstens, Carstens Associates

cscarstens@usa.net

Chair, CFO of the Year Award

Mary Jo Ardizzone, Edward Jones

maryjo.ardizzone@edwardjones.com

Directors

Liaison, FEI National Chapter Leadership Council

John Trakselis, Vistage International

john.trakselis@vistage.com

Liaison, FEI National Membership Committee

Phil Maughan, Northern Trust Corp. (retired)

plmaughan@pobox.com

Liaison, FERF National Research Committee

Marty Ross, Telephone and Data Systems

marty.ross@teldta.com

Liaison, FEI Private Company Policy Committee

Mark Smetana, Eby-Brown

mark.smetana@eby-brown.com

Chair, Academic Awards

Pat Unzicker, DeVry Inc.

punzicker@devry.edu

Chair, Consultants & Entrepreneurs

Mike Nadler, MH Nadler & Associates

mnadler792@ameritech.net

Chair, Diversity

Carla Carstens, Carstens Associates

cscarstens@usa.net

Chair, Member Relations

Bill Seiden, The Seiden Co.

se2@comcast.net

Chair, Membership Recruitment

Jim Patterson, PLS Financial Services, Inc.

jim.patterson1234@gmail.com

Chair, Membership Retention

Gary Parks, Pinnacle Biologics, Inc.

gcparks421@aol.com

Chair, Social Events

Allan Drebin, Northwestern University (retired)

ard@kellogg.northwestern.edu

Chair, Special Projects

Carol Sherman, TransLumen Technologies

carol.sherman@translumen.net

Chair, Website & Social Media

Skip Newman, SN Consulting LLC

mail@skipnewman.com

Chair, Women's Strategic

Professional Alliance (SPA)

Sharon Walton, Peggy Notebaert Nature Museum

swalton@naturemuseum.org

At-Large Directors:

Frank Cesario, Nanophase Technologies Corporation

fcesario@nanophase.com

Jerry Herb

McCarthy Bertschy and Associates, Inc.

jherb@mccarthybertschy.com

Rich Kuzmar

ccarak1@yahoo.com

Jim Patlyek, Patlyek Consulting

jim.patlyek@patlyekconsulting.com

Staff:

Chapter Administrator

Susan Gidley, Gidley Management Group, Inc.

admin@feichicago.org

Alexandra Haban, Gidley Management Group, Inc.

info@feichicago.org

FEI Chicago Chapter Officers and Directors

Chicago Chapter Standing Committees

Women's SPA

Chair: Sharon Walton, Peggy Notebaert

Nature Museum

Jana Carpenter, Experis
Carla Carstens, Carstens Associates
Molly Chupp, Numerate Partners
Jill Harley, CME Group, Inc.
Michele Howard, Siemens
Maggie Martensen, Freshii
Janeen McGreal, Lee & Associates
Jean Saelens, True Value Co.
Randa Saleh, Hyatt Corporation
Ann Simms, American Planning Association

Membership Committee

Chair: Otis Usher, Usher & Associates

Steve Anderson, Robert Half Management Resources
Jon Arnold, The Plexus Groupe, LLC
Joe Kayser, AIT Worldwide Logistics, Inc.
Rich Kuzmar
Dan McHugh, PNC Bank
Jeff Michalski, Suzo-Happ
Gary Parks, Pinnacle Biologics, Inc.
Jim Patlyek, Patlyek Consulting
Jim Patterson, PLS Financial Services, Inc.
Bill Seiden, The Seiden Co.
Richard Steele
Rick Ulmer, Marsh

Public Relations & Communications

Chair: Janeen McGreal, Lee & Associates

Tom Figel, Lake Effect Communications
Jeffrey LeVant, Experis
Joan Mazurek, Environmental Design International
Carol Sherman, TransLumen Technologies

CFO of the Year Award Committee

Chair: Mary Jo Ardizzone, Edwards Jones

Frank Cesario, Nanophase Technologies Corp.
Tom Figel, Lake Effect Communications
Susan Gidley, FEI Chicago Chapter
Joan Mazurek, Environmental Design International
Janeen McGreal, Lee & Associates
Heather Moss, Mercer
Mike Nadler, MH Nadler & Associates
Skip Newman, SN Consulting LLC
Richard Steele

Member Relations Committee

Chair: Bill Seiden, The Seiden Co.

Tom Barmore, Northwestern Mutual Life
Howard Blietz
Nick Ciotola, McDonough Associates, Inc.
Karen Currin
Jerry Herb, McCarthy Bertschy and Associates, Inc.
Ed Karasek, First Chicago Bank & Trust
Joe Kayser, AIT Worldwide logistics, Inc.
Larry Kowalski, The Mentor Group
Bill McNitt, Thurston Group, LLC
Jeff McReynolds, The Strive Group
Steve Mickelson, Blue Cross Blue Shield Association
Deb Morrin, Deborah Morrin CPA
Mike Nadler, MH Nadler & Associates
Skip Newman, SN Consulting LLC
Jon Paul, Value Added Finance Resources
Marty Ross, Telephone & Data Systems, Inc.
Addie Ruey, Addie T. Ruey, CPA
Jerry Sweas, Sweas Consulting
Rich Terrett
Pat Unzicker, DeVry Inc.
Frank Waldeck
Tim Young, TreeHouse Foods

Programs Committee

Chair: Dave Burke, Celtic Group, Inc.

Frank Cesario, Nanophase Technologies Corp.
Allan Drebin, Northwestern University (retired)
Terry Flanagan, Smart Decisions
Susan Gidley, FEI Chicago Chapter
Jerry Herb, McCarthy Bertschy & Associates
Pat Jones, Addison Search
Rich Kuzmar
Janeen McGreal, Lee & Associates
Dan McHugh, PNC Bank
Marty Ross, Telephone and Data Systems
Richard Steele
Ellen Steinbrecher, Lee & Associates

Career Management

Chair: Vince DiRaddo, Prairie Capital Advisors

John Breslin
Dave Betti
Steve Callisher, The Mentor Group Inc.
Dan Dunne
Jeff Gerns
Pat Jones, Addison Search
John Liacone, Overture Group
Bob Linn
James D. Miranda, Tegrant Corporation
Rich Terrett

Consulting/Entrepreneur Networking Group

Chairs: Sharon Walton, Peggy Notebaert

Nature Museum

Mike Nadler, MH Nadler & Associates

Diversity Committee

Chair: Carla Carstens, Carstens Associates

Joseph Kosinski, ALPFA Liaison
Rich Kuzmar, NABA liaison
Janeen McGreal, Local Initiatives Liaison
Jean Saelens, Women's Liaison

Chicago Chapter Sponsors

PLATINUM Level

KPMG

Steve Hajdukovic
Oak Stevens

PNC Financial Services Group

David Gookin
Daniel Schuette

GOLD Level

BlueCross BlueShield of Illinois

Karen Atwood
Denise Bujak
Mary Ann Schulz

Experis

Jana Carpenter
Cynthia Gronroos

Jeffrey LeVant

Houlihan Lokey

Michael Bett
Greg Jackson
Brent Maier

Lee & Associates

CJ Kuehl
Ellen Steinbrecher

Marsh

Rick Ulmer

Mercer

Heather Moss

Oracle

Lisa Rinehart
Bret Schneider
Heather Swanson

Robert Half Management Resources/Protiviti

Steve Anderson
David Brand
Susan Kingman
Tabatha Knopick
Steve Lickus
Brad Rachmiel

West Monroe Partners

Dan Hartnett
Bob Landgren
Henry Papiz
Mary Scheller

SILVER Level

American Appraisal

Patrick Collins
Tim Couillard
Steven Fischhoff
Gary Frantzen

Lake Effect Communications

Tom Figel

Mentor Group

Steve Callisher
Kathy Kilroy
Larry Kowalski

NASDAQ OMX

Tim Golomb
David Melendrez

Numerate Partners

Molly Chupp
Michael Robinson

Overture Group

John Liacone

SolomonEdwardsGroup, LLC

Chris Denver
Brian Markley

The Plexus Groupe, LLC

Jon Arnold

FEI Headquarters and FERF News

FEI Conferences

- 3/13/2012: [Avoiding the Consequences of Poor Tax Risk Oversight](#) (Boston)
- 3/15/2012: [Avoiding the Consequences of Poor Tax Risk Oversight](#) (Morristown)
- 3/27/2012: [Avoiding the Consequences of Poor Tax Risk Oversight](#) (Silicon Valley)
- 3/29/2012: [Avoiding the Consequences of Poor Tax Risk Oversight](#) (Dallas)
- 5/21/2012: [Summit 2012](#) (Orlando)

FEI Webcasts

- 2/1/2012: [KPMG & FEI's In-Depth Accounting Webcast](#)
- 2/1/2012: [Creating the Board Your Company Deserves: The Art and Science](#)
- 2/16/2012: [How do you implement a flexible planning and reporting solution that drives greater efficiency, visibility and accountability? presented by SAP and FEI](#)
- 2/22/2012: [Agile Planning: Best Practices From A Case Study presented by SAP/ Deloitte and FEI](#)
- 2/29/2012: [Private Company Financial Reporting Update: Taking a Closer Look at the PCSIC](#)

FEI Newsletters

- [FEI Express: Public Company Edition](#) The very latest financial issues, reported when they're hot, and delivered straight from the president's desk to yours.
- [FEI Express: Private Company Edition](#) The very latest financial issues, reported when they're hot, and delivered straight from the president's desk to yours.
- [Finance and Information Technology](#) Technology tools and IT issues affecting financial executives-from ERP to Disaster Recovery, and beyond.
- [I.O.U.](#) Insights, Observations and Updates from K Street to Wall Street.

FERF Publications

- [Benchmark Study: The State of Capital Planning](#)
- [Financial Reporting and Regulatory Update for the Quarter ended December 31, 2011: Highlights for Private Companies](#)
- [Financial Reporting and Regulatory Update for the Quarter ended December 31, 2011: Highlights for Public Companies](#)
- [SEC Reporting and the Impact of XBRL: 2011 Survey](#)
- [CFO Quarterly Outlook Report: November 2011](#)
- [Disclosure Overload and Complexity: Hidden in Plain Sight](#)
- [Board of Directors: Trends, Expectations and Threats](#)
- [Social Media and Its Associated Risks](#)
- [Financial Reporting and Regulatory Update for the Quarter ended September 30, 2011: Highlights for Private Companies](#)
- [Financial Reporting and Regulatory Update for the Quarter ended September 30, 2011: Highlights for Public Companies](#)
- [Economic Indicators and Their Impact on Business Decisions](#)
- [Privacy and Disposal: The Importance of Secure Shred](#)
- [Preparing for Change: 2011 Financial Executive Learning Survey](#)
- [CFO Quarterly Outlook Report: August 2011](#)
- [2011 Goodwill Impairment Study](#)
- [Financial Reporting and Regulatory Update for the Quarter ended June 30, 2011: Highlights for Private Companies](#)
- [Financial Reporting and Regulatory Update for the Quarter ended June 30, 2011: Highlights for Public Companies](#)
- [A User's Guide to the Cloud](#)

FEI Financial Reporting and Knowledge Center

FERF Benchmarking Tools:

- [AuditFeeCheck](#) > Benchmark your audit fees, audit hours, blended rate per hour and other audit information
- [FinanceFunctionCheck](#) > Benchmark your staffing and other finance function related costs to see how your company measures up against other companies.
- [PayCheck](#) > Starting with your title, company industry, company type, company location, and company annual revenue, you can benchmark your base salary, annual bonus opportunity and long-term incentives.

FEI Financial Reporting and Knowledge Center

[Financial Accounting Standards Board \(FASB\)](#)

Updates on developments at the FASB and related news from FEI

[International Accounting Standards Board \(IASB\)](#)

Updates on developments at the IASB and related news from FEI

[XBRL – eXtensible Business Reporting Language](#)

Updates on developments relating to eXtensible Business Reporting Language (XBRL)

[Committee on Sponsoring Organizations of the Treadway Commission \(COSO\)](#)

Updates on developments at COSO, and related news from FEI

[Dodd-Frank Act](#)

Updates on legislative and regulatory developments arising from the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (the "Dodd-Frank Act").

[Sarbanes-Oxley Act](#)

Information relating to SEC and PCAOB rulemaking that followed from the Sarbanes-Oxley Act, related FEI comment letters and more.

[Anti-Fraud Initiatives, Ethics and More](#)

Updates relating to additional anti-fraud initiatives, ethics and more.

FEI Advocacy and Accounting Policy Committees

Benefits Finance (CBF)

Develops recommendations on existing and proposed legislation and regulations affecting pension and profit sharing plans, health and disability insurance, unemployment compensation and regulation, and other areas. When deemed appropriate, CBF may communicate positions to government agencies, legislators and professional and business organizations.

Committee Meetings

3/12/2012: [March 2012 Committee Meeting, Washington DC](#)

Committee Chair

Bruce M. Goldstein, Phillips-Van Heusen Corporation

Staff Contact

Christina Crooks, Manager, Government Affairs – Financial Policy
ccrooks@financialexecutives.org | 202-626-7803

Corporate Treasury (CCT)

Provides a forum for FEI members, namely treasurers to formulate opinions and monitor developments and issues that impact treasurers. These issues include credit ratings, access to capital, risk and many others. CCT disseminates information as it is necessary to the Committee and to the broader FEI membership. The Committee drafts comment letters and educates relevant policy makers and regulators on issues impacting treasurers.

Committee Meetings

2/16/2012: [Conference Call](#)

Committee Chair

Susan M. Stalneck, E.I. duPont de Nemours and Company

Staff Contact

Christina Crooks, Manager, Government Affairs, Financial Policy
ccrooks@financialexecutives.org | 202-626-7803

Corporate Reporting (CCR)

Monitors developments & issues relating to accounting/auditing/external reporting, including policies, rules, regulations, and standards; communicates these to members, the FASB, and government agencies. Represents interests on accounting/reporting matters in communications to the SEC.

Committee Meetings

3/21/2012 [March 2012 CCR Meeting, Scottsdale, AZ](#)

Chicago Chapter Committee Members include:

Michael Cleary, The Boeing Co.; Anthony Coughlan, Accenture; Penny Hughes, Accenture; Robert Kuehnau, Accenture; Stephen Makey, AON Corp.; Laurel Meissner, AON Corp.; Greg Smith, The Boeing Co.; John Wozniak, Motorola Solutions

Committee Chair

Loretta V. Cangialosi, Pfizer, Inc.

Staff Contact

Lorraine Malonza, Senior Manager, Technical Accounting
lmalonza@FinancialExecutives.org | 973-765-1047

Government Business (CGB)

Initiates studies and develops positions on existing/proposed legislation and regulations affecting accounting principles/standards/practices, and rules that must be followed by businesses providing goods & services to the Federal sector. CGB communicates its findings to federal agencies, Congress and other parties.

Committee Meetings

2/2/2012: [February 2012 Committee Meeting, Washington, DC](#)

Chicago Chapter Committee Members include:

Laurie Schmidgall, The Boeing Co.; Marie Hollein, Financial Executives International

Committee Chair

Paul J. Cienki, Honeywell International, Inc.

Staff Contact

Christina Crooks, Manager, Government Affairs, Financial Policy
ccrooks@financialexecutives.org | 202-626-7803

Private Company Policy (CPC-P)

Responsible for monitoring and developing positions on legislation, regulations and other public policy initiatives that impact privately held companies. CPC-P and the FEI staff are the primary resource for drafting comment letters and position papers for use with policy makers.

Committee Meetings

2/23/2012: [Conference Call](#)

3/20/2012: [2012 Annual Spring Fly In Committee Meeting](#)

Chicago Chapter Committee Members include:

Mike Adhikari, Illinois Corporate Investments; Marie Hollein, Financial Executives International; John Hrudicka, Elkay Manufacturing Co.; Michael Kenny, Panduit Corp.; Gary Ontko, Wells Manufacturing Co.; Mark Smetana, EBY-Brown Co.

Committee Chair

Donald Robillard, Jr., Hunt Consolidated Inc.

Staff Contact

Christina Crooks, Manager, Government Affairs – Financial Policy
ccrooks@financialexecutives.org | 202-626-7803

Taxation (COT)

Formulates statements/positions on tax legislation, policies, practices, rules and regulations, addressing economic/social implications of taxes, simplification and administration, and tax and accounting relationships, and communicate these to the executive and legislative branches of the government.

Committee Meetings

2/16/2012: [February 2012 Committee Meeting, Washington, DC](#)

Chicago Chapter Committee Members include:

Robin Beran, Caterpillar Inc.; Jeffrey Emme, Sara Lee Corp.; Marie Hollein, Financial Executives International; Karen Matusinec, McDonald's Corp.

Committee Chair

James Shea, Prudential Financial

Staff Contact

Tyler Roberts, Policy Analyst
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FEI Advocacy and Accounting Policy Committees

Private Company Roundtable (PCR)

Provides a forum for members from private companies to network and discuss private company finance issues. The Private Company Roundtable directly connects FEI members to exclusive legislative content and provides a face-to-face dialogue with key decision-makers in Washington, D.C.

Committee Meetings

2/01/2012: [Conference Call](#)

Chicago Chapter Committee Members include:

Mike Adhikari, Illinois Corporate Investments; Jason Blake, Tooling and Manufacturing Assn.; Melvyn Cohen, Carpet Cushions & Supplies; Sally DelBeccaro, Witt/Kieffer, Ford, Hadelman, Lloyd Corp.; Robert Gold, United Plastics Group, Inc.; Marie Hollein, Financial Executives International; John Hrudicka, Elkay Manufacturing Co.; Joseph Italiano III, ICC - Nexergy, Inc; James Jones, Edward Don & Co., Michael Kenny, Panduit Corp., Gary Kovanda, eComputer, Inc.; Leonard Kuhr, Roundtable Healthcare Partners LLC; Laurence Leive, McMaster-Carr Supply Co.; Rodney Liddle, NFC; Kathleen Noe, Fellowes, Inc.; Gary Ontko, Wells Manufacturing Co.; James Patlyek, Patlyek Consulting, LLC; Donald Schaffer, TTX Co.; Mark Smetana, EBY-Brown Co.; Richard Steele; Gerald Sweas, Sweas Consulting, LLC; Gerald Wawrzynek, Solo Cup Co.

Committee Chair

Timothy P. Anglim, Yes CFO, LLC

Staff Contact

Tyler Roberts, Policy Analyst
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Private Company Standards(CPC-S)

Responsible for monitoring and developing positions on accounting, auditing and related initiatives that impact privately held companies. CPC-S and FEI staff are the primary resource for drafting comment letters and position papers for use with policy makers on these matters.

Committee Meetings

None scheduled

Chicago Chapter Committee Members include:

Marie Hollein, Financial Executives International; Jeffrey McReynolds, The Strive Group

Committee Chair

George W. Beckwith, National Gypsum Company

Staff Contact

Lorraine Malonza, Senior Manager, Technical Accounting
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Finance & IT (CFIT)

Addresses the needs and interests of financial executives as strategic leaders, as they strive to realize measurable and sustainable performance improvements while maintaining financial control. Develops information technology related programs and services targeted to meet the strategic needs of FEI members. When deemed appropriate, CFIT may communicate positions to government agencies, legislators and professional and business organizations.

Committee Meetings

2/22/2012: [February 2012 Committee Meeting, Santa Clara, CA](#)

Committee Chair

Arthur Alderson, Wal-mart Stores, Inc.

Staff Contact

William Sinnett, Director, Research
bsinnett@FinancialExecutives.org | 973.765.1004

FEI Advocacy

FEI Advocacy and Accounting Policy Comment Letters

FEI provides feedback to standard-setters, regulators and legislators, including the Financial Accounting Standards Board, International Accounting Standard Board, U.S. Securities and Exchange Commission, Public Company Accounting Oversight Board, Internal Revenue Service, Committee of Sponsoring Organizations of the Treadway Commission, and Members of the U.S. Congress, Senate, and Administration, by filing comment letters on proposed rules and standards. FEI's comment letters, developed by advocacy and accounting policy committees, communicate the views of our senior-level financial executive membership on issues relating to cost, benefit, efficiency and effectiveness of proposed rules. In addition, FEI provides thought leadership on a proactive basis through such comment letters.

1/20/2012: [CCT Urges Caution on Further Money Market Fund Reform](#)
1/16/2012: [FEI Committee on Private Co. Standards Files Comment Letter on FAF Plan to Improve Private Co. Standard-Setting](#)
12/20/2011: [Release No. 2011-006, "Concept Release on Auditor Independence and Audit Firm Rotation"](#)
11/22/2011: [CCR Comment Letter to FASB on Comprehensive Income \(Topic 220\)](#)
11/16/2011: [CBF Urges Super Committee to Oppose PBGC Premium Increase](#)
11/8/2011: [FEI - CCR XBRL Rulemaking Request](#)
11/7/2011 - [CCR Responds to the PCAOB Related to Audited Financial Statements](#)
11/04/2011: [CCT Comments on Implementation Schedule for Swap Requirements](#)
10/11/2011: [CCT Supports Legislation to Exempt Inter-Affiliate Swap Transactions from Requirements](#)