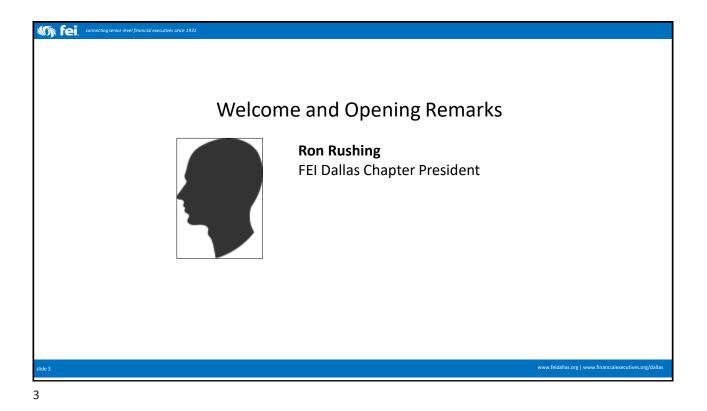
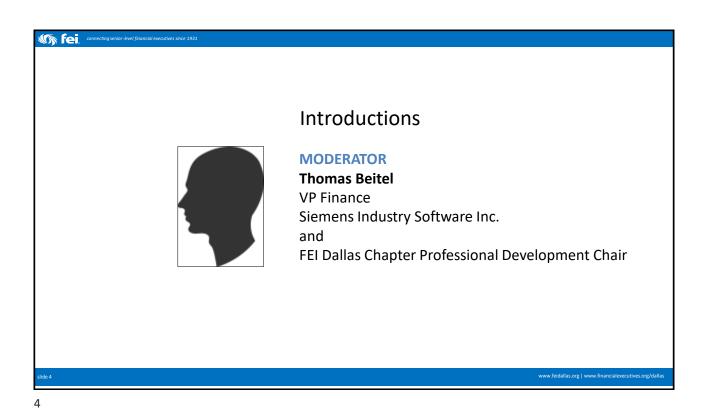


Cin fe	connecting senior-level financial executives since 1931
	— - .
	CPE Credits
	Today's webinar is worth 1.5 Continuing Professional Education (CPE) credits.
То	be eligible for CPE credit, you must:
•	• Answer at least 5 of the 6 polling questions (during the webinar) and have a total viewing time of at least 75 minutes.
•	 Participants will receive a CPE notification email when the credits are available. (Typically in 7-10 business days).
•	 We are unable to grant CPE credit in cases where technical difficulties preclude eligibility. CPE Program Sponsorship guidelines prohibit us from issuing credit to those not verified by the technology to have satisfied the minimum requirements as stated.
•	 In accordance with the standards for the National Registry of CPE Sponsors, CPE credit will be granted based on a 50- minute hour.
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Connecting senior-level financial executives since 1931

Panelists



James Dickey Former Chairman (June 2017-July 2020) The Republican Party of Texas



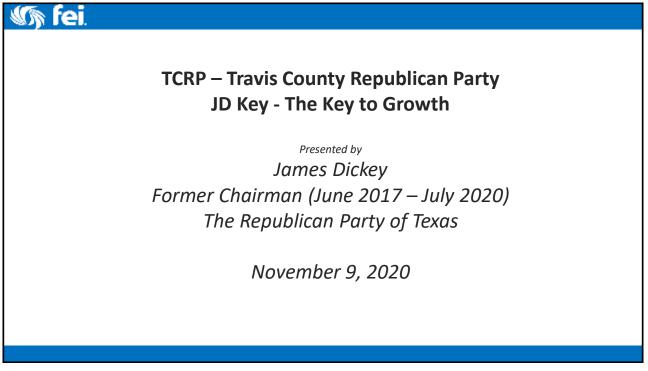
Joe Vidulich Senior Manager, Government Relations Capital One

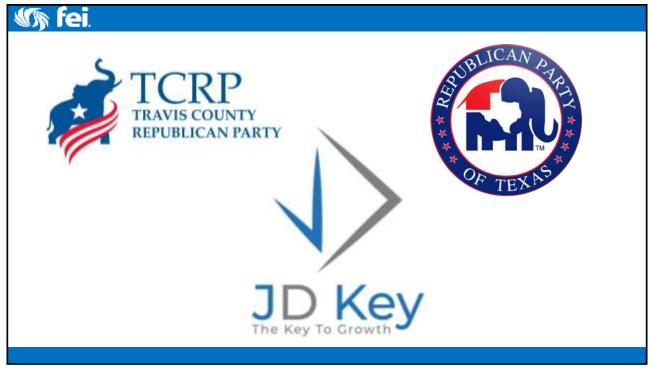


Den Bishop President Holmes Murphy Associates

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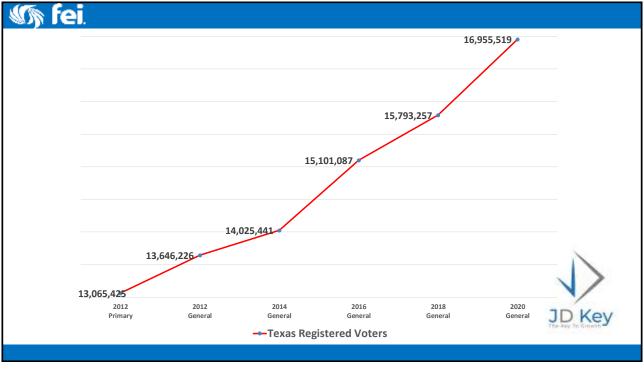


Candidate +	Year •	Party +	Popular vote
Joe Biden	2020	Democratic	≥75,000,000
Donald Trump	2020	Republican	≥71,000,000
Barack Obama	2008	Democratic	69,498,516 ^[1]
Barack Obama	2012	Democratic	65,915,795 ^[2]
Hillary Clinton	2016	Democratic	65,853,514[3]
Donald Trump	2016	Republican	62,984,828 ^[3]
George W. Bush	2004	Republican	62,040,610 ^[4]
Mitt Romney	2012	Republican	60,933,504 ^[2]
John McCain	2008	Republican	59,948,323[1]
John Kerry	2004	Democratic	59,028,444[4]
Ronald Reagan	1984	Republican	54,455,472 ^[5]
Al Gore	2000	Democratic	50,999,897 ^[6]
George W. Bush	2000	Republican	50,456,002 ^[6]

12	DEMOCRATS: POLLING LEAD OR DEFICIT				
	CLINTON 2016 BIDEN 2020			2020	
STATE	POLLING AVERAGE	FINAL MARSIN	POLLING AVERAGE	WITH THE 2016 ERROR	
Arizona	-2.3	-3.5	(-3)1	+1_9	
Colorado	+3.8	+4.5	+13.8	+14.8	
Florida	+0.5	-1.2	+2.1	+0.4	
Georgia	+4,0	-5.1	+1.6	+0.5	
owa	-3.4	-8.4	+0.1	-5.8	
Maine	+8.9	-3.0	-15.4	+3.0	
VE-2	-0.4	-10.5	+2.6	-7.5	
Michigan	+4.0	-0.2	+8.8	+4.8	
Minnesota	+5,8	+1.5	+8.9	+4.5	
NÉ-2	-0.7	-2.2	+6.2	+4.7	
Nevada	+0.7	+2.4	+5.8	+7.5	
New Hampshire	+3.4	+0.4	+11.1	+8.1	
New Mexico	+5.3	+8.2	+13.0	(+13.9	
North Carolina	+0.7	-3.7	+2.4	-2.0	
Ohio	-2.0	-8.1	-0.8	-7_0	
Pennsylvania	+3.7	-0.7	+5.1	+0.7	
Texas	-8.5	9.0	-1.0	-1.5	
Virginia	+5.4	+5.3	+11.4	+11.5	
Wisconsin	+5.4	-0.8	$\nabla_{\mathbf{r}}$	+2.4	

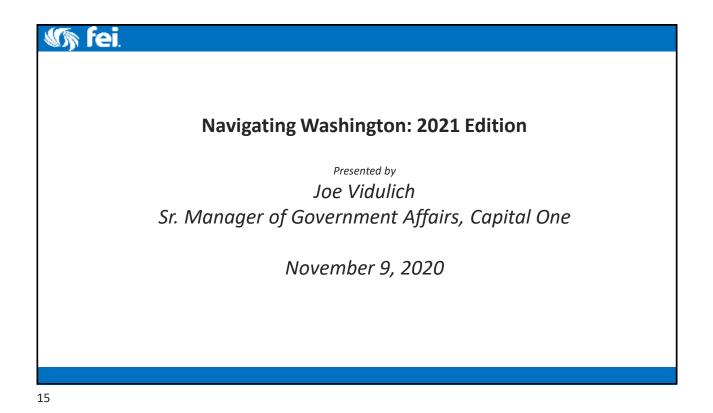
U.S. HOUSE DISTRICT 22 /			U.S. HOUSE D	ISTRICT 24 i		
🖌 Decision Desk HQ has declared Ti	ov Nohis the winner.		Race to watch: This seat was targeted by Democrats for a possible flip.			
🗧 Race to watch: This seat was targe	양동 날썽을 알고 있다. 다 다	possible	CANDIDATES		VOTER	PCT.
ttip.			O Beth Van D	INDE	167,374	48.8%
CANDIDATES	votes	PC7.	Contraction Contraction	ofe-1971	105055503	
O Troy Nehls	209,735	51.6%	Candace Va	ienzuela	162,749	47.5
Sri Preston Kulkarni	181,320	44.6	O Darren Han	nilton	5,630	1.6
Sri Preston Kulkarni	181,320	44.0	Steve Kuzm	ich	4,218	1.2
Joseph LeBlanc Jr.	15,746	3.9	Mark Bauer		2,903	0.8
	U.S. HOUSE DIST		ony Gonzales the winn	Decision Desk HQ turn	ve already been counted, out models. Source: Deck	
			rted by Democrats for a			
	CANGIDATES		Votes	FCT.		1
	Tony Gonzales		147,496	50.7%		× 1
	Gina Ortiz Jones	65	135,415	46.5		Y

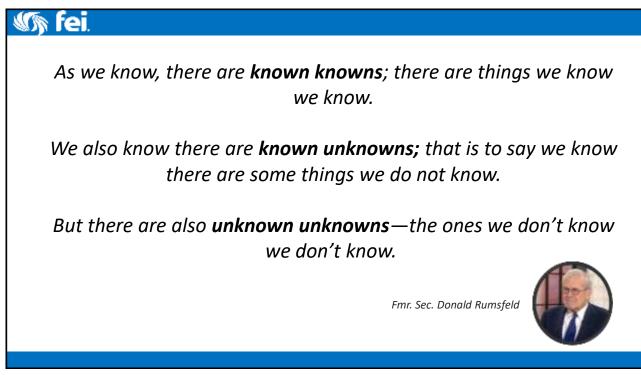
🕼 fei Nikki Haley 🥏 @NikkiHaley - 7m Chaz Nuttycombe Conservatives gained ground with Latino voters in Texas & Florida, in House races and at the national level. And conservative women 9 delivered victories in at least 6 of the 8 House seats that flipped from Dem to Rep-with more results still to come in Republicans currently have a net gain of 69 seats in single-LAKE member district State House/Assembly races across the country. Chaz Nuttycombe @ChazNuttycombe - 21h Yes. Democrats did worse than they did in 2016 in down-ballot races. And obviously 2012 since that was a Democratic-friendly year. This is the largest net gain in state legislative races for Republicans since 2014 Opinion | Tuesday's Big Loser: Identity Politics JD Key

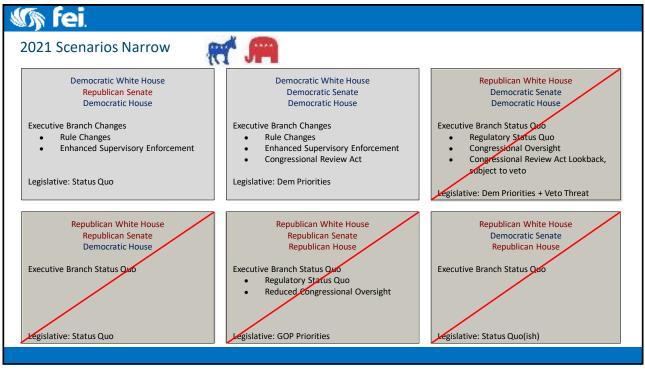


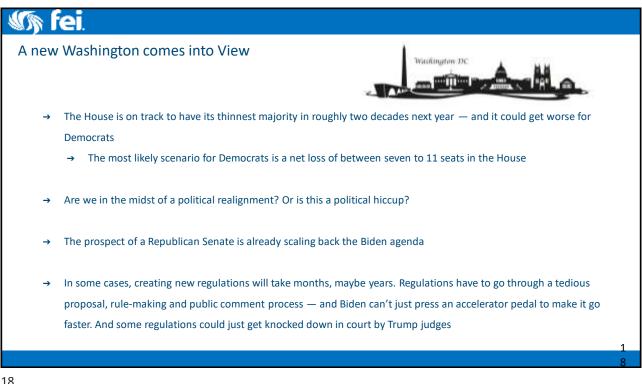












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What the Next Four Years may Actually Look Like...



The Biden Campaign identified crises that a Biden administration would prioritize:

- Twin public health and economic crises
- Racial injustice
- Climate change

As is tradition - expect a January 20 to b uponoun expect a remain the new regulatory "freeze" while the new regulation in the second of th ongoing agency regulations

Through a combination of regulatory action and what is likely needed to be bipartisan legislation, a Biden administration likely to focus on:

- COVID Relief (and oversight)
- Changes impacting businesses
 - Corporate (and individual) taxes will be harder ٠ to achieve
 - Scrutiny of ESG
- Refocus on foreign policy and trade
- Restrain "Big Tech"/Antitrust reviews
- Immigration
- Judicial & regulatory appointments

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What is the Potential Impact to Business?

Immigration

- Biden has pledged to put a swift halt to border wall construction and loosen immigration restrictions imposed by Trump
- DACA to be resumed and strengthened
- H-1B and prevailing wage uncertainty

Trade

- Climate will be a component of any negotiations ٠
- ٠ Any Biden rollback of tariffs could clear the way for more shipments of U.S. farm products
- The campaign said that any new trade deals would be considered only after investments in infrastructure and a coronavirus stimulus package
- Democratic split on a return to the free-trading agendas of Pres. Obama and Clinton, or to take a more populist tack to protect the environment and pay workers more

Banking, Finance, & Housing

- Appointments: It could take more than a year for Biden to install new leaders at all the financial regulatory agencies
 - But as soon as Biden is inaugurated, he will have • the power to name acting leaders to two powerful agencies — the Consumer Financial Protection Bureau and the Office of the Comptroller of the Currency
- His affordable housing plan calls for \$640B to be ٠ invested over 10 years
- He's proposing a "Homeowner and Renter Bill of Rights" to combat predatory mortgage lending and foreclosures
- Biden signaled that he'd look at reforming finance through the lens of racial equity
- Community Reinvestment Act likely to take focus

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What is the Potential Impact to Business?

Tax

- Biden wants to penalize companies that move abroad and sell products back into the U.S., by requiring them to pay his full-freight 28% corporate tax rate plus a 10% surcharge
- At the same time, Biden has said he would offer tax breaks to companies that come back to the U.S.
 - Republicans have proposed ideas in a similar vein, though they've tended to be more interested in offering companies' carrots than sticks
- A Republican-controlled Senate would be Biden's biggest roadblock to passing any tax increases
- House Democrats are likely to use the two years until the 2022 midterm elections to pass a series of symbolic tax-increase bills that could die in the Senate

Healthcare

- Forget Medicare for All even a public option will be tough to pass
- A more modest pledge of Biden's to provide more subsidies to help more middle-class families afford private coverage has broad support among Democrats and may find interest by Republicans
- Immediately restore funds to market the ACA's coverage options, extend the annual enrollment season and make it easier for more people to buy coverage outside of the typical sign-up window during the pandemic
- Supreme Court could throw ACA into limbo

Labor

• Potential Biden changes to the National Labor Relations Board may help union organizers

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What is the Potential Impact to Business?

COVID Related

- Retailers, particularly those deemed nonessential such as department stores, could be at higher risk of more COVID-related closings under Biden
- Changes in implementation of future COVID relief legislation
- Democrats could pursue at least partially reinstating an extra \$600 in jobless aid that expired at the end of July and extend other emergency benefits slated to end Dec. 31
- Biden has also supported providing state and local governments with financial relief so public-sector workers aren't laid off
- A divided government would provide Republicans with the leverage to get liability protections
- Biden has said he would push the Labor Department's Occupational Safety and Health Administration to establish an emergency standard to address worker safety during a pandemic

Energy and the Environment

- Biden is set to immediately re-enroll the U.S. in the Paris agreement
- Biden is more likely to levy tougher emissions rules on the gas-burning vehicles
- Biden has pledged to spend trillions of dollars to speed up the transition from fossil fuels, slash emissions and curb climate change
- Biden has promised to ban new fracking on federal lands, which he may try to achieve via an executive order

And so on ...

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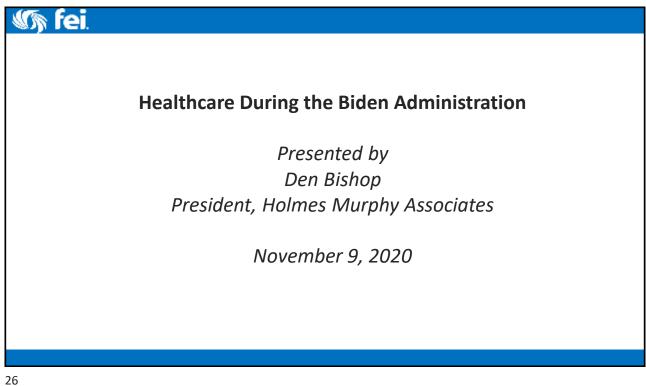
Personnel is Policy

- → State: Susan Rice, Anthony Blinken, Sen. Chris Coons
- → Treasury: Federal Reserve Governor Lael Brainard, Obama Treasury alum Sarah Bloom Raskin, Atlanta Fed President Raphael Bostic, Mellody Hobson, Roger Ferguson
- → Commerce: Jeff Zients, former Obama official Tom Nides, former PepsiCo CEO Indra Nooyi, former HP CEO Meg Whitman
- → Defense: Michele Flournoy, Sen. Tammy Duckworth
- → Justice: CA AG Xavier Becerra, former Deputy AG Sally Yates, outgoing Sen. Doug Jones
- → Health and Human Services: NM Governor Michelle Lujan Grisham, former Surgeon General Vivek Murthy

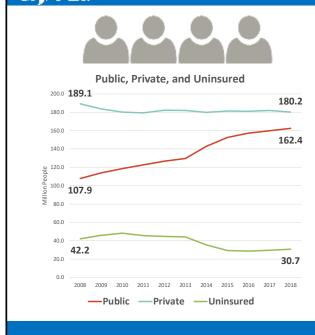
- → Housing and Urban Development: Atlanta Major Keisha Lance Bottoms, Rep. Karen Bass
- → Transportation: LA Major Eric Garcetti
- → **EPA:** CARB Chair Mary Nichols, Washington Governor Jay Inslee, former PA environmental official Katie McGinty
- → Interior: Outgoing Sen. Tom Udall, NM Rep. Deb Haaland
- → Agriculture: Former Sen. Heidi Heitkamp, Ohio Rep. Marcia Fudge
- → National Security Adviser: Anthony Blinken
- → Council of Economic Advisers: Jared Bernstein
- → Chief of Staff: Ron Klain, Steve Ricchetti



Congress Still has Plenty to do This Year					
MUST DO / VERY LIKELY IN 2020	MAY DO IN 2020 / LIKELY BY 2021*				
?! COVID Recovery Package #5 Liability limits, \$\$\$ for families, states+ health system, expanded UI, election help, OSHA, airlines, broadband	\$1T+ Infrastructure Overhaul Policing Reform by '21 new civil rights agenda (jobs, health, housing, education)				
FY 2021 Spending Bills/Continuing Resolution (or shutdown 9/30)					
 cpiring Authorizations: FISA (expired 3/15) Surface Transportation (expires 9/30) National Flood Insurance (9/30) 	Tech: Limiting CDA §230; Promoting U.S. semiconductor manufacturing; supporting 5G broadband deployment; Cyber Solarium recommendations				
 TANF & CCES programs (11/30) Water Resources Development Act Medicare, Medicaid, Community Health Ctrs & Other Public Health (11/30) 	HC: Drug Pricing; Surprise Billing; Telehealth expansion; Moving Rx/PPE supply chains to U.S.; Health disparities/social determinants				
FY21 National Defense Authorization Act	Fin: Anti-Money Laundering bill				
	Trade: Carrots/sticks to re-shore supply chains				
Sanctions (China, Russia, Venezuela)	Post-COVID safety net fixes				
Oversight of Recovery Spending	Oversight of Recovery Spending				



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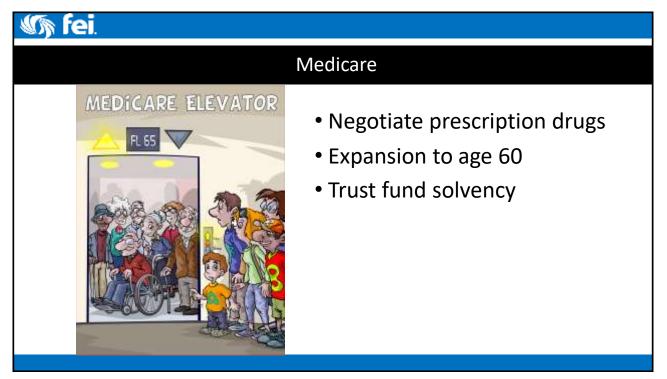


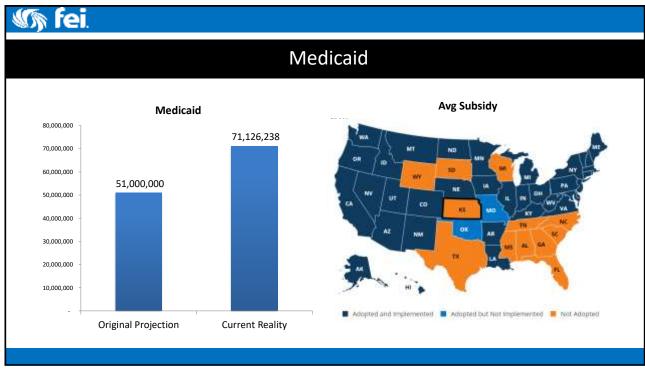
On average, private insurance pays hospitals

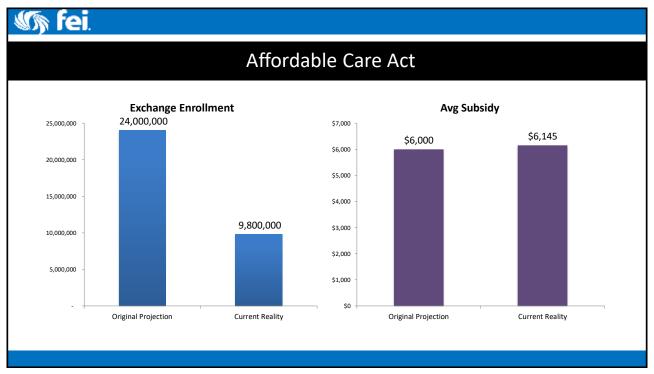
247%

of what Medicare pays for the same services

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🅼 fei **Public Option** What It Is Major Questions -Not Medicare or Medicaid -Provider reimbursement -Public (government) health -Provider participation insurance plan -Private insurance response -Available to all who do not -Employer administrative already have public insurance requirements -Provider reimbursement to be -Continued employer sponsored determined insurance participation -Funding 31



