

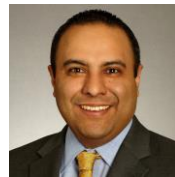
The Penny Dilemma: Navigating the True Cost of Low-Value Transactions

Wednesday, January 7, 2026

CFO Steering Committee



Laura Beverly
Half Priced Books
Chief Financial Officer



David Clay
American Freight
VP of Accounting



Clinton Fendley
&pizza
Chief Financial Officer



Vivek Ghandi
Bioworld Merchandising
VP of Finance & Accounting

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Amegy Bank
Executive Vice President



Chuck Copper
USI Insurance Services
AVP - Partner

 **bakertilly**

Zak Everson
Baker Tilly
Partner
Rene Balli
Baker Tilly
Audit Partner

Mark Your Calendars!

Our next Retail & Restaurant Special Interest Group event:

Tuesday, March 24, 2026



Moderator



Nicholas Diaz
Amegy Bank
Executive Vice President

Panelists



Felicia Zenn
Zions Bancorporation
*Bank Operations, Senior
Manager – Enterprise Vault
Services*



Laura Beverly
Half Price Books
*Executive VP / Chief Financial
Officer*

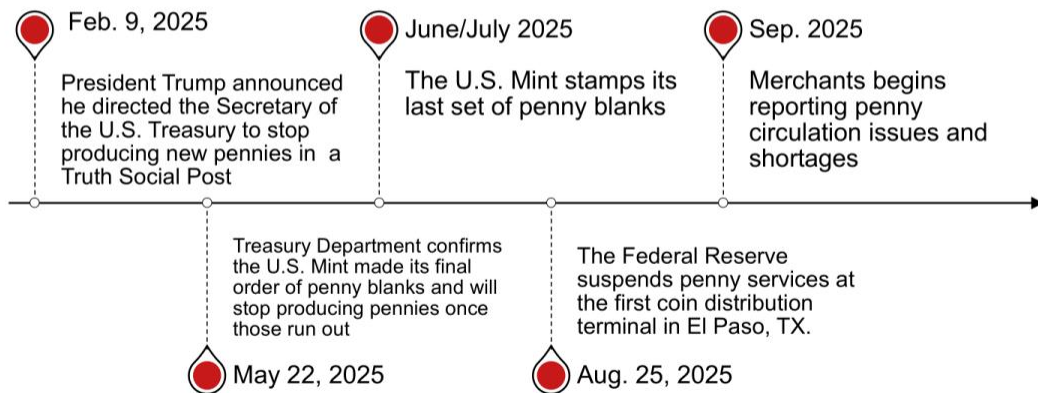




Issue Brief: Penny Shortage

Dylan Jeon
Senior Director,
Government Relations
National Retail Federation

Timeline of Events



Current Inventory Situation

NRF National
Retail
Federation

- Out of the 165 coin distribution terminals operated by the Federal Reserve, 74 have been suspended for penny services (orders and deposits).
- Some NRF members have reported they have locations that are already out of pennies.
- Others report that while they are not yet out of pennies, they note that banks and armored carriers are limiting or cutting off penny orders entirely.
- Impact varies widely by location and bank service area, but are growing nationwide.

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Retailer Response

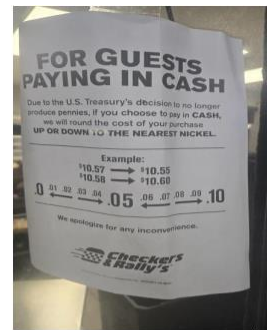
NRF National
Retail
Federation

- Reducing penny use in till funds.
- Posting customer signage.
- Rounding in the customer's favor when necessary.
- Preparing for POS updates, employee training and communication materials to support potential rounding policies.

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Examples: Retailer Solutions

NRF National
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Kwik Trip Adopts Penny-Free Cash Rounding Policy Following U.S. Mint Changes

For Immediate Release

2 October 2025

La Crosse, WI – Kwik Trip announced a new cash transaction policy in response to the U.S. Department of Treasury's decision to end production of the penny. As stores run out of pennies by location, and since the Government has not provided guidance on how to proceed, all cash purchases at Kwik Trip and Kwik Star locations will be rounded down to the nearest five cents, ensuring a guest-friendly approach. Kwik Trip will continue this approach until a permanent legislative solution has been enacted.

While the penny remains legal tender, Kwik Trip's updated register systems will automatically apply rounding rules to all cash transactions, rounding down in the guest's favor. Digital and card-based transactions will remain unaffected and continue to be processed at the exact purchase amount.

"At Kwik Trip, we're committed to making everyday transactions simple and fair," said Scott Zietlow, CEO and President of Kwik Trip. "This change reflects our ongoing focus on guest experience. We apologize for any confusion this may create for our guests."


 3158 S. Hwy
 Grand Prairie, TX 75052
 (972) 606-4591

Order Number
 10002

01/06/2026

11:18 AM

Order Type: Dine In
 '3 FINGER COMBO'
 'FOUNDAIN DRINK'
 Subtotal 9.59
 rotal Tax 9
 Dine In Total 0.7
 MCC 3
 #0000000000005709 10.38
 Auth:047032 10.38

.. Customer's Copy ..
 Questions or Comments?
 Customer Relations
 WWW.HICANES.COM
 833-HI CANES (833-442-2637)

--- Check Closed ---


 3158 S. Hwy 161
 Grand Prairie, TX
 75052 (972) 606-4591

Order Number

2001

01/06/2026

7
11:17
AM

20017

Order Type: Dine
 '3 FINGER COMBO'
 'FOUNDAIN DRINK'
 Subtotal 9.59
 Total Tax 0.7
 Dine In Total 9
 Cash 10.35
 Change 11.00 0.65

.. Customer's Copy ..
 Questions or Comments?
 Customer Relations
 WWW.HICANES.COM
 833-HI CANES (833-442-2637)

--- Check Closed ---

Litigation and Regulatory Risks

NRF National
Retail
Federation

- State and local cash acceptance laws
- Minimum pricing laws
- SNAP and WIC equal treatment provisions
- False Claims Act laws
- Sales tax collection
- Check cashing requirements
- Unfair or Deceptive Acts or Practices

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Efforts to Develop Guidance

Congress	<ul style="list-style-type: none">• The Common Cents Act
USDA	<ul style="list-style-type: none">• SNAP equal treatment requirements guidance
Treasury	<ul style="list-style-type: none">• FAQs for businesses and consumers
State Legislative Groups	<ul style="list-style-type: none">• Developing state-specific guidance vs. waiting for federal guidance